

South Hams District Council
Customer Service & Delivery Budgets 2020/21

Cost Centre Code	Cost Centre Description	Budget Manager	19/20 Base Net Budget	19/20 In Year Virements (**)	Final Budget 19/20	20/21 MTFS Adjustments (*)	20/21 Other Adjustments (***)	Final Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S1010	Customer Contact Centre	Sarah Moody	463,800	0	463,800	22,000	(50,300)	435,500
S1013	Case Management Localities	Sarah Moody	281,800	0	281,800	10,700	8,500	301,000
S1020	Planning Applications and Advice	Pat Whymer	(805,500)	0	(805,500)	(2,100)	0	(807,600)
S1040	Local Land Charges	Pat Whymer	(143,000)	0	(143,000)	0	0	(143,000)
S1304	Grounds Maintenance	Sarah Moody	468,095	0	468,095	50,800	3,300	522,195
S1501	General Health	Ian Luscombe	11,000	0	11,000	0	0	11,000
S1503	Public Health	Ian Luscombe	(16,323)	0	(16,323)	0	0	(16,323)
S1531	Licensing	Ian Luscombe	(189,900)	(1,000)	(190,900)	0	0	(190,900)
S1533	Pest Control	Ian Luscombe	13,500	0	13,500	0	0	13,500
S1534	Pollution Control	Ian Luscombe	(4,100)	0	(4,100)	0	0	(4,100)
S1535	Food Safety	Ian Luscombe	2,750	0	2,750	0	0	2,750
S1536	Health & Safety at Work	Ian Luscombe	9,900	0	9,900	0	0	9,900
S1544	Community Safety	Ian Luscombe	5,600	0	5,600	0	0	5,600
S1545	Emergency Planning	Ian Luscombe	9,600	0	9,600	0	0	9,600
S1550	Housing Standards	Ian Luscombe	1,000	0	1,000	0	0	1,000
S1551	Homelessness	Isabel Blake	149,300	0	149,300	4,000	0	153,300
S1552	Housing Advice	Isabel Blake	3,000	0	3,000	0	0	3,000
S1555	Private Sector Housing Renewal	Ian Luscombe	0	0	0	0	0	0
S1565	Housing Benefit Payments	Isabel Blake	(87,000)	0	(87,000)	100,000	0	13,000
S1568	Housing Benefit Administration	Isabel Blake	(195,300)	0	(195,300)	0	0	(195,300)
S1571	Council Tax Collection	Isabel Blake	(313,800)	(72,800)	(386,600)	0	0	(386,600)
S1574	Council Tax Support	Isabel Blake	(84,000)	0	(84,000)	0	0	(84,000)
S1998	Case Management Customer Service & Delivery	Sarah Moody	1,331,000	(35,700)	1,295,300	289,078	250,600	1,834,978
S1999	Specialists Customer Service & Delivery	Catherine Bowen	2,516,400	109,000	2,625,400	166,300	(700,200)	2,091,500
S2734	Pannier Markets	Ian Luscombe	(90,900)	0	(90,900)	0	0	(90,900)
S4001	Senior Leadership Team	Sophie Hosking	101,700	0	101,700	(54,700)	226,700	273,700
S4002	Extended Leadership Team	Sophie Hosking	0	0	0	0	581,100	581,100
S4004	Corporate Training & Occupational Health	Andy Wilson	38,900	0	38,900	0	0	38,900
S4005	Case Management Service Based Training	Sarah Moody	0	0	0	0	25,800	25,800
S4015	Specialists Service Based Training	Catherine Bowen	0	0	0	0	29,500	29,500
S4041	Internal Audit	Catherine Bowen	72,900	0	72,900	2,700	(1,000)	74,600
S4082	Landline Telephones	Mike Ward	39,700	0	39,700	0	0	39,700
S4084	ICT Support Contracts	Mike Ward	448,951	(18,531)	430,420	138,400	0	568,820
S4085	Mobile Phones	Mike Ward	19,000	0	19,000	0	0	19,000
S4086	ICT Hardware Replacement	Mike Ward	36,600	0	36,600	0	0	36,600
S4087	Photocopiers/MFD's	Mike Ward	33,900	0	33,900	0	0	33,900
S4100	Specialists Human Resources CoP	Catherine Bowen	120,900	0	120,900	6,300	(36,400)	90,800
S4101	Specialists Legal CoP	Catherine Bowen	172,800	0	172,800	7,300	(37,800)	142,300
S4102	Specialists Design CoP	Catherine Bowen	56,600	0	56,600	2,700	(9,800)	49,500
S4103	Specialists Finance CoP	Catherine Bowen	211,700	12,000	223,700	10,700	(40,500)	193,900
S4104	Specialists ICT CoP	Catherine Bowen	270,600	0	270,600	16,800	(39,500)	247,900
S4150	Case Management Support Services	Sarah Moody	508,800	0	508,800	16,400	(117,800)	407,400
S4155	Case Management Digital Mail Room	Sarah Moody	0	0	0	0	72,600	72,600
S4160	Corporate Management	Pauline Henstock	134,600	0	134,600	15,000	0	149,600
S4196	ICT Customer Support	Sarah Moody	88,600	0	88,600	4,500	2,000	95,100
S4199	Central Service Overheads	Catherine Bowen	90,000	(24,000)	66,000	(3,500)	15,400	77,900
S6040	Borrowing Costs	Pauline Henstock	109,200	0	109,200	527,462	80,000	716,662
S6050	Interest & Investment Income	Pauline Henstock	(183,000)	0	(183,000)	(20,000)	0	(203,000)
			5,709,373	(31,031)	5,678,342	1,310,840	262,200	7,251,382

(*) MTFS - Medium Term Financial Strategy, cost pressures and savings agreed as part of the budget process

(**) 2019/20 Virements - movements in budgets to better reflect where budget responsibility should be held, virements always net to zero.

(***) Other Adjustments = budget changes required to align expenditure & income to the new management structure, these adjustments net to zero.

	Customer Contact Centre	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
S1010	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		656,000	0	656,000	22,000	(77,800)	600,200
	Transport Related		2,700	0	2,700	0	0	2,700
	Income							
	Recharges		(194,900)	0	(194,900)	0	27,500	(167,400)
	Net Expenditure		463,800	0	463,800	22,000	(50,300)	435,500

(***) These adjustments relate to the reconfiguration of staffing costs following the SLT/ELT restructure

	Case Management Localities	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
S1013	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		260,100	0	260,100	8,700	8,500	277,300
	Transport Related		21,700	0	21,700	2,000	0	23,700

	Net Expenditure	281,800	0	281,800	10,700	8,500	301,000
--	------------------------	----------------	----------	----------------	---------------	--------------	----------------

S1020	Planning Applications and Advice	Pat Whymer	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		110,500	0	110,500	0	0	110,500
	Income							
	Fees & Charges		(916,000)	0	(916,000)	0	0	(916,000)
	Recharges		0	0	0	(2,100)	0	(2,100)
	Net Expenditure		(805,500)	0	(805,500)	(2,100)	0	(807,600)

S1040	Local Land Charges	Pat Whymer	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		2,000	0	2,000	0	0	2,000
	Third Party Payments		25,000	0	25,000	0	0	25,000
	Income							
	Fees & Charges		(170,000)	0	(170,000)	0	0	(170,000)
	Net Expenditure		(143,000)	0	(143,000)	0	0	(143,000)

The salary costs of staff delivering these services are sat within the case management and specialist budgets. An appropriate allocation of these costs will be apportioned to this budget for staff costs.

S1304	Grounds Maintenance	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		328,600	0	328,600	10,800	3,300	342,700
	Premises Related		5,900	0	5,900	40,000	0	45,900
	Transport Related		63,695	0	63,695	0	0	63,695
	Supplies & Services		58,600	0	58,600	0	0	58,600
	Capital Charges		33,900	0	33,900	0	0	33,900
	Income							
	Recharges		(22,600)	0	(22,600)	0	0	(22,600)
	Net Expenditure		468,095	0	468,095	50,800	3,300	522,195

(*) Maintenance of trees budget £40k and allocated share of pay inflation £10.8k

S1501	General Health	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		11,000	0	11,000	0	0	11,000
	Net Expenditure		11,000	0	11,000	0	0	11,000

S1503	Public Health	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Premises Related		14,700	0	14,700	0	0	14,700
	Transport Related		2,577	0	2,577	0	0	2,577
	Income							
	Fees & Charges		(33,600)	0	(33,600)	0	0	(33,600)
	Net Expenditure		(16,323)	0	(16,323)	0	0	(16,323)

S1531	Licensing	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		3,900	(1,000)	2,900	0	0	2,900
	Supplies & Services		7,000	0	7,000	0	0	7,000
	Income							
	Fees & Charges		(195,800)	0	(195,800)	0	0	(195,800)
	Recharges		(5,000)	0	(5,000)	0	0	(5,000)
	Net Expenditure		(189,900)	(1,000)	(190,900)	0	0	(190,900)

The salary costs of staff delivering these services are sat within the case management and specialist budgets. An appropriate allocation of these costs will be apportioned to this budget for staff costs.

S1533	Pest Control	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		13,500	0	13,500	0	0	13,500
	Net Expenditure		13,500	0	13,500	0	0	13,500

S1534	Pollution Control	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Premises Related		500	0	500	0	0	500
	Supplies & Services		23,000	0	23,000	0	0	23,000
	Capital Charges		5,400	0	5,400	0	0	5,400
	Income							
	Fees & Charges		(33,000)	0	(33,000)	0	0	(33,000)
	Net Expenditure		(4,100)	0	(4,100)	0	0	(4,100)

	Food Safety	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s

S1535	Supplies & Services		7,000	0	7,000	0	0	7,000
	Income							
	Fees & Charges		(1,250)	0	(1,250)	0	0	(1,250)
	Recharges		(3,000)	0	(3,000)	0	0	(3,000)
	Net Expenditure		2,750	0	2,750	0	0	2,750

S1536	Health & Safety at Work	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		9,900	0	9,900	0	0	9,900
	Net Expenditure		9,900	0	9,900	0	0	9,900

S1544	Community Safety	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		5,600	0	5,600	0	0	5,600
	Net Expenditure		5,600	0	5,600	0	0	5,600

S1545	Community Safety	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Premises Related		4,800	0	4,800	0	0	4,800
	Supplies & Services		4,800	0	4,800	0	0	4,800
	Net Expenditure		9,600	0	9,600	0	0	9,600

S1550	Housing Standards	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Premises Related		0	0	0	0	0	0
	Supplies & Services		1,000	0	1,000	0	0	1,000
	Net Expenditure		1,000	0	1,000	0	0	1,000

S1551	Homelessness	Isabel Blake	19/20 Base Net Budget	19/20 In Year Virements (**)	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Premises Related		172,350	0	172,350	4,000	0	176,350
	Supplies & Services		148,550	47,000	195,550	0	0	195,550
	Capital Charges		37,700	0	37,700	0	0	37,700
	Income							
	Rent		(169,300)	(70,000)	(239,300)	0	0	(239,300)
	Fees & Charges		(23,000)	23,000	0	0	0	0
	Recharges		(17,000)	0	(17,000)	0	0	(17,000)
	Net Expenditure		149,300	0	149,300	4,000	0	153,300

(**) These in year virements relate to a budget cleanse within Homelessness

S1552	Housing Advice	Isabel Blake	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		3,000	0	3,000	0	0	3,000
	Net Expenditure		3,000	0	3,000	0	0	3,000

S1555	Private Sector Housing Renewal	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		10,000	0	10,000	0	0	10,000
	Income							
Fees & Charges		(10,000)	0	(10,000)	0	0	(10,000)	
	Net Expenditure		0	0	0	0	0	0

S1565	Housing Benefit Payments	Isabel Blake	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Transfer Payments		13,633,800	0	13,633,800	0	0	13,633,800
	Income							
	Government Grants		(13,475,800)	0	(13,475,800)	0	0	(13,475,800)
	Recharges		(245,000)	0	(245,000)	100,000	0	(145,000)
	Net Expenditure		(87,000)	0	(87,000)	100,000	0	13,000

(*) Reduction in income target for Housing Benefit overpayment recoveries (£100k)

S1568	Housing Benefit Administration	Isabel Blake	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Income							
	Government Grants		(195,300)	0	(195,300)	0	0	(195,300)
	Net Expenditure		(195,300)	0	(195,300)	0	0	(195,300)

S1571	Council Tax Collection	Isabel Blake	19/20 Base Net Budget	19/20 In Year Virements (**)	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		14,200	(4,600)	9,600	0	0	9,600
	Income							

	Government Grants	(231,200)	(10,000)	(241,200)	0	0	(241,200)
	Recharges	(96,800)	(58,200)	(155,000)	0	0	(155,000)
	Net Expenditure	(313,800)	(72,800)	(386,600)	0	0	(386,600)

(**) The 2019/20 in year virements relate to a budget cleanse exercise - the corresponding entries are shown within Case Management Customer Service & Delivery

	Council Tax Support	Isabel Blake	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
S1574	Income							
	Government Grants		(84,000)	0	(84,000)	0	0	(84,000)
	Net Expenditure		(84,000)	0	(84,000)	0	0	(84,000)

	Case Management Customer Service and Delivery	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements (**)	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments (***)	Approved Net Budget 20/21
S1998	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		2,066,500	(149,900)	1,916,600	289,078	406,800	2,612,478
	Transport Related		5,100	0	5,100	0	1,500	6,600
	Income							
	Fees & Charges		0	0	0	0	(100,800)	(100,800)
	Recharges		(740,600)	114,200	(626,400)	0	(56,900)	(683,300)
	Net Expenditure		1,331,000	(35,700)	1,295,300	289,078	250,600	1,834,978

(*) MTFS staffing costs relate to Devon Aligned Waste Service (£125k), Planning Enforcement (£50.1k), Housing (£48.7k) and pay inflation (£65.3k)

(**) The in year virements relate to a budget cleanse exercise with Council Tax Collection and 5 Case Managers were redesignated as Specialists in 2019/20 (£109k)

(***) The adjustments relate to the reconfiguration of staffing costs following the SLT/ELT restructure

	Specialists Customer Service and Delivery	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements (**)	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments (***)	Approved Net Budget 20/21
S1999	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		3,228,200	151,400	3,379,600	166,300	(740,500)	2,805,400
	Transport Related		34,900	7,000	41,900	0	6,400	48,300
	Supplies & Services		34,500	0	34,500	0	(34,500)	0
	Income							
	Recharges		(781,200)	(49,400)	(830,600)	0	68,400	(762,200)
	Net Expenditure		2,516,400	109,000	2,625,400	166,300	(700,200)	2,091,500

(*) MTFS staffing costs relate to the Climate Change Policy Officer (£25k), the Economy Officer (£25k) and pay inflation (£116.3k)

(**) The in year virements relate to 5 Case Managers who were redesignated as Specialists in 2019/20 (£109k)

(***) The adjustments relate to the reconfiguration of the staffing budgets following the SLT/ELT restructure including creation of the new ELT cost centre

	Pannier Markets	Ian Luscombe	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
S2734	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Premises Related		10,000	0	10,000	0	0	10,000
	Supplies & Services		9,100	0	9,100	0	0	9,100
	Income							
	Fees & Charges		(110,000)	0	(110,000)	0	0	(110,000)
	Recharges		0	0	0	0	0	0
	Net Expenditure		(90,900)	0	(90,900)	0	0	(90,900)

	Senior Leadership Team	Sophie Hosking	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments (***)	Approved Net Budget 20/21
S4001	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		161,700	0	161,700	(54,700)	283,100	390,100
	Transport Related		1,800	0	1,800	0	(300)	1,500
	Supplies & Services		6,300	0	6,300	0	0	6,300
	Income							
	Recharges		(68,100)	0	(68,100)	0	(56,100)	(124,200)
	Net Expenditure		101,700	0	101,700	(54,700)	226,700	273,700

(*) MTFS saving relates to the SLT/ELT restructure (£60k) partly offset by pay inflation (£5.3k)

(***) These adjustments reflect the grouping of all of the Senior Leadership Team costs into one cost centre for 2020/21 onwards

	Extended Leadership Team	Sophie Hosking	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
S4002	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		0	0	0	0	695,600	695,600
	Transport Related		0	0	0	0	600	600
	Income							
	Recharges		0	0	0	0	(115,100)	(115,100)
	Net Expenditure		0	0	0	0	581,100	581,100

(***) This is a new cost centre created for 2020/21 to hold the costs of the Extended Leadership Team

	Corporate Training & Occupational Health	Andy Wilson	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
--	---	-------------	--------------------------	----------------------------	-----------------------	---------------------	----------------------	------------------------------

S4004	Expenditure	£'s	£'s	£'s	£'s	£'s	£'s
	Employees	40,700	0	40,700	0	0	40,700
	Support Services	(900)	0	(900)	0	0	(900)
	Income						
	Recharges	(900)	0	(900)	0	0	(900)
	Net Expenditure	38,900	0	38,900	0	0	38,900

S4005	Case Management Service Based Training	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		0	0	0	0	25,800	25,800
	Net Expenditure		0	0	0	0	25,800	25,800

(***) This is a new cost centre created for 2020/21 to hold the costs of staff training for Case Management

S4015	Specialist Service Based Training	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		0	0	0	0	29,500	29,500
	Net Expenditure		0	0	0	0	29,500	29,500

(***) This is a new cost centre created for 2020/21 to hold the costs of staff training for Specialists

S4041	Internal Audit	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		79,800	0	79,800	2,700	(200)	82,300
	Transport Related		200	0	200	0	0	200
	Supplies & Services		18,700	0	18,700	0	0	18,700
	Support Services		(2,200)	0	(2,200)	0	0	(2,200)
	Income							
Recharges		(23,600)	0	(23,600)	0	(800)	(24,400)	
	Net Expenditure	72,900	0	72,900	2,700	(1,000)	74,600	

S4082	Landline Telephones	Mike Ward	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		39,700	0	39,700	0	0	39,700
	Net Expenditure		39,700	0	39,700	0	0	39,700

S4084	ICT Support Contracts	Mike Ward	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		776,551	(18,531)	758,020	138,400	0	896,420
	Income							
	Recharges		(327,600)	0	(327,600)	0	0	(327,600)
	Net Expenditure	448,951	(18,531)	430,420	138,400	0	568,820	

(*) FIT project £150k partly offset by the cancellation of IEG4 contract (£12k)

S4085	Mobile Phones	Mike Ward	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		19,000	0	19,000	0	0	19,000
	Net Expenditure		19,000	0	19,000	0	0	19,000

S4086	ICT Hardware Replacement	Mike Ward	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		36,600	0	36,600	0	0	36,600
	Net Expenditure		36,600	0	36,600	0	0	36,600

S4087	Photocopiers/MFD's	Mike Ward	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Supplies & Services		33,900	0	33,900	0	0	33,900
	Net Expenditure		33,900	0	33,900	0	0	33,900

S4100	Human Resources CoP	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
	Expenditure		£'s	£'s	£'s	£'s	£'s	£'s
	Employees		191,700	0	191,700	6,300	(60,400)	137,600
	Transport Related		1,000	0	1,000	0	0	1,000
	Supplies & Services		4,600	0	4,600	0	0	4,600
	Support Services		(9,100)	0	(9,100)	0	0	(9,100)
	Income							
	Recharges		(67,300)	0	(67,300)	0	24,000	(43,300)
	Net Expenditure	120,900	0	120,900	6,300	(36,400)	90,800	

(***) The costs of ELT have been grouped together from 2020/21 and are shown above in the new cost centre 'Extended Leadership Team'

	Legal CoP	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4101	Expenditure							
	Employees		240,200	0	240,200	7,300	(32,200)	215,300
	Transport Related		600	0	600	0	0	600
	Supplies & Services		7,000	0	7,000	0	0	7,000
	Income							
	Recharges		(75,000)	0	(75,000)	0	(5,600)	(80,600)
	Net Expenditure		172,800	0	172,800	7,300	(37,800)	142,300

(***) The costs of ELT have been grouped together from 2020/21 and are shown above in the new cost centre 'Extended Leadership Team'

	Design CoP	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4102	Expenditure							
	Employees		80,300	0	80,300	2,700	(700)	82,300
	Transport Related		100	0	100	0	0	100
	Income							
	Recharges		(23,800)	0	(23,800)	0	(9,100)	(32,900)
	Net Expenditure		56,600	0	56,600	2,700	(9,800)	49,500

	Finance CoP	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4103	Expenditure							
	Employees		324,800	0	324,800	10,700	(59,700)	275,800
	Transport Related		800	0	800	0	0	800
	Supplies & Services		15,800	12,000	27,800	0	0	27,800
	Support Services		(15,400)	0	(15,400)	0	0	(15,400)
	Income							
	Recharges		(114,300)	0	(114,300)	0	19,200	(95,100)
	Net Expenditure		211,700	12,000	223,700	10,700	(40,500)	193,900

(***) The costs of ELT have been grouped together from 2020/21 and are shown above in the new cost centre 'Extended Leadership Team'

	ICT CoP	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4104	Expenditure							
	Employees		508,100	0	508,100	16,800	(58,600)	466,300
	Transport Related		1,800	0	1,800	0	0	1,800
	Supplies & Services		400	0	400	0	0	400
	Support Services		(2,200)	0	(2,200)	0	0	(2,200)
	Income							
	Recharges		(237,500)	0	(237,500)	0	19,100	(218,400)
	Net Expenditure		270,600	0	270,600	16,800	(39,500)	247,900

(***) The costs of ELT have been grouped together from 2020/21 and are shown above in the new cost centre 'Extended Leadership Team'

	Case Management Support Services	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4150	Expenditure							
	Employees		557,600	0	557,600	18,500	(184,400)	391,700
	Transport Related		800	0	800	0	0	800
	Supplies & Services		162,400	0	162,400	(2,100)	0	160,300
	Support Services		(5,600)	0	(5,600)	0	0	(5,600)
	Income							
	Fees & Charges		(3,300)	0	(3,300)	0	0	(3,300)
Recharges		(203,100)	0	(203,100)	0	66,600	(136,500)	
	Net Expenditure		508,800	0	508,800	16,400	(117,800)	407,400

(***) These adjustments relate to the reconfiguration of staffing budgets following the SLT/ELT structure including creation of the Digital Mail Room cost centre

	Case Management Digital Mail Room	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4155	Expenditure							
	Employees		0	0	0	0	150,900	150,900
	Income							
	Recharges		0	0	0	0	(78,300)	(78,300)
	Net Expenditure		0	0	0	0	72,600	72,600

(***) This is a new cost centre created for 2020/21 to hold the costs of the Digital Mail Room

	Corporate Management	Pauline Henstock	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
S4160	Expenditure							
	Employees		30,000	0	30,000	0	0	30,000
	Supplies & Services		104,600	0	104,600	25,000	0	129,600
	Income							
	Recharges		0	0	0	(10,000)	0	(10,000)
	Net Expenditure		134,600	0	134,600	15,000	0	149,600

(*) The MTFS adjustments relate to a budget pressure for payment collection fees (£25k) and an income target for corporate consultancy income (£10k)

S4196	ICT Customer Support	Sarah Moody	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
	Expenditure							
	Employees		136,600	0	136,600	4,500	6,800	147,900
	Transport Related		200	0	200	0	0	200
	Income							
	Recharges		(48,200)	0	(48,200)	0	(4,800)	(53,000)
	Net Expenditure		88,600	0	88,600	4,500	2,000	95,100

S4199	Central Service Overheads	Catherine Bowen	19/20 Base Net Budget	19/20 In Year Virements (**)	Final Budget 19/20	MTFS Adjustments	Other Adjustments	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
	Expenditure							
	Employees		23,400	0	23,400	0	0	23,400
	Supplies & Services		66,600	(24,000)	42,600	(3,500)	15,400	54,500
	Net Expenditure		90,000	(24,000)	66,000	(3,500)	15,400	77,900

(**) This virement relates to a budget realignment exercise for Specialists Customer Service & Delivery

S6040	Borrowing Costs	Pauline Henstock	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments (***)	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
	Expenditure							
	Capital Charges		109,200	0	109,200	527,462	80,000	716,662
	Net Expenditure		109,200	0	109,200	527,462	80,000	716,662

(*) This relates to the borrowing costs in respect of the Leisure Investment, Commercial Property Investment and Ivybridge Depot.

(***) This adjustment relates to the Leisure Investment (£80k) - the original borrowing cost was previously shown in the Leisure Centres cost centre

S6050	Interest & Investment Income	Pauline Henstock	19/20 Base Net Budget	19/20 In Year Virements	Final Budget 19/20	MTFS Adjustments (*)	Other Adjustments	Approved Net Budget 20/21
			£'s	£'s	£'s	£'s	£'s	£'s
	Income							
	Interest		(183,000)	0	(183,000)	(20,000)	0	(203,000)
	Net Expenditure		(183,000)	0	(183,000)	(20,000)	0	(203,000)

(*) Additional Treasury Management Income (£20k)